

Preliminary remarks

Beginning in the USA and, over the past 25 years, subsequently spreading in Europe as well, a new retail format has been established: the Factory Outlet Centre (FOC) or Designer Outlet Centre (DOC). In the meantime, such a high density of Outlet Centres already exists in some European countries (e.g. Great Britain), that one can certainly speak of market saturation here. Thus, in Great Britain, as in the USA also, a market shakeout is observable among locations of Outlet Centres, whereby the most professional operators, and accordingly suitable locations, win out over less productive concepts or locations with weaknesses.

The situation in continental Europe is somehow different. Due what are, to date, extremely restrictive building permission procedures compared to those in the rest of Europe, Germany has only a very few Outlet Centres in relation to the size of this national market. However, there is little doubt that this will change in the medium-term perspective, at least. The kind of emotional argument that often used to take place until just a few years ago has now given way to a much more factual discussion on the advantages and disadvantages of establishing an Outlet Centre.

Whereas Germany still shows a lot of potential for new Outlet Centres, Italy has seen a rapid development in the last years, and it's difficult to discover any "white spots" on the map there. The same applies to Switzerland and Austria. In the Central and East European Countries (CEE) the development took up pace but slowed down again in the aftermath of the credit crunch. So still there are significant differences on the development of Outlet Centres and the numbers of such centres in the European countries.

For more than 12 years now, ecostra is publishing this survey on Outlet Centres in Europe. Gathering reliable market-data requires a clear definition of the subject of investigation. Starting with the December 2014 issue, ecostra adapted the definition to new developments in the outlet markets, in particular the up-coming outlet-hybrids (e.g. Value Centres, Outlet Agglomerations). The **new definition of an Outlet Centre** is:¹

*Outlet Centres are an agglomeration of many outlet store units within a coordinately-planned or a spatially-interrelated complex of buildings with more than 5,000 m² retail sales area (= approx. 6,000 m² GLA) and with more than 20 outlet stores. There **brand** manufacturers and vertically-integrated retailers sell past seasons, factory seconds, surplus stock etc. directly to the consumer, without using retail businesses as (intermediate) distributive channels. All products are sold with a discount to the original high-street price of at least 25 %, **whereas double-pricing ("High Street Price" / "Outlet Price") is ruled by the leasing contract. The marketing targets a supraregional area and above all customers from far away are addressed. The coordination, organisation and marketing of an outlet centre is carried out by a centre management.***

The overview presented in this survey includes all those centres that are, currently either in operation or planned, that correspond to the above definition of Outlet Centres. For this reason, the Lifestyle Outlets Myland Crystallerie Wadgassen (www.myland.eu), the 50 Factory Store in the Italian town of Aosta (www.fifty.it), the Hackney Walk Luxury Outlet District (www.hackneywalk.com) in London nor, among other sites, The Mall in Leccio Reggello, close to Florence (www.themall.it) have been included on the list.

At the same time such concepts like Outletcity Metzingen (www.outletcity-metzingen.com) or the City Outlet Bad Münstereifel (www.cityoutletbadmuenstereifel.com)² are not covered by the definition above. Following the request of many brand manufacturers, who were on the search for market data and informations for such projects ecostra now presents with "**Organized Outlet Agglomeration**" (OOA) a definition for such a retail format that does have various features similar to those of an outlet centre but at the same time is different in many aspects. OOA can be distinguished from FOC by the following features:

¹ The new elements in this definition are marked in red colour.

² The City Outlet Bad Münstereifel is the first professionally organized outlet concept using already existing historical buildings in the high streets of a city.



- There is no coordinately-planned or spatially-interrelated complex of buildings. Such common features can refer to some sections of the object, but not the whole. This is most obvious by differences in architecture and missing common functional areas, e.g. heating, storage, waste.
- There are other uses – e.g. services, retail businesses, gastronomy, flats – located between the outlet stores of the OOA. These premises are not necessarily jointly owned by the investor of the OOA nor are they necessarily leased by the operator of the OOA.
- There are public roads, streets and pavements passing through the area where the outlets are located.
- Other than a more or less random agglomeration of outlet stores, an OOA does have a centre-management, which is responsible for marketing and sometimes even for leasing of the object.
- All other features correspond to those of an FOC (see definition above).

The following survey of existing and planned Outlet Centres and Organized Outlet Agglomerations in Europe is intended to help improve transparency on the retail trade market. This survey is free of charge and is available to everyone without any limitations as a PDF-download at the [ecostra](http://ecostra.com)-website. The overview has been compiled according to the best of [ecostra](http://ecostra.com)'s knowledge and is updated approximately every 3 months. Plans, developments or other information disclosed to the authors on a confidential basis have not been included in the overview, in consideration of protection of confidence. No guarantee can be given for the completeness or correctness of the said information.

The utilisation of the information printed in this market survey, including of excerpts from it, e.g. as part of one's own publications, studies, lectures or of other publications, is unreservedly permitted provided www.ecostracom.com is cited as the source of the information. Any further use of the said information without acknowledging its source is expressly prohibited and constitutes an infringement of copyright.



ROS Retail Outlet Shopping develops, manages and operates designer outlets and innovative outlet concepts in Central Europe. Owner managed, lean and fast. Discover our portfolio and new developments.

- Designer Outlet Soltau, Germany
- Premier Outlet Budapest, Hungary
- City Outlet Geislingen, Germany
- Shopinn Brugnato Outlet Village, Italy
- Designer Outlet Algarve, Portugal

- Designer Outlet Croatia, Croatia
- Designer Outlet Zaragoza, Spain
- City Outlet Wuppertal, Germany
- City Outlets Paris, France

We love Outlet Shopping

Exclusive in Poland as joint venture with Peakside Capital as PRÔM

- Designer Outlet Gdańsk
- Designer Outlet Warszawa
- Designer Outlet Sosnowiec
- Fashion Outlet Kraków

Take the opportunity to speak with us as a brand partner or investor.

Contact
Thomas Reichenauer
thomas.reichenauer@ros-management.com
+ 43 1 236 632 63 60





THE BEST OUTLET IN THE ALPS

- FULLY LEASED (70 SHOPS)
- HIGH AND SUSTAINABLE GROWTH TREND SINCE 2012
- LOCATED RIGHT NEXT TO ONE OF EUROPE'S MOST IMPORTANT TRANSIT ROUTES
- PLUS 20% FOOTFALL AND TURNOVER
- MORE FASCINATING BRANDS

OUTLET CENTER BRENNER AG

MD Maximilian Wild
office@outletcenterbrenner.com
St. Valentinstrasse 9A
I-39041 BRENNER
Phone +39 0472 636 700
Fax +39 0472 636 701

Leasing:

HASLINGER
RETAIL REAL ESTATE CONSULTING

Michael Haslinger
Phone +49 172 836 82 97
m.haslinger@haslinger-immobilien.de

Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m ²	Retail Sales Area (SA) in m ²	Remarks
Bergamo	FOC	closed	La Galleria Factory Outlet Center	Morrison Developments	Buontempo	14.000	12.000	Opened in 2003; approx. 1,100 parking spaces. In the meantime, the centre has been turned into a classical shopping centre.
Fidenza	FOC	operating	Fidenza Village	Value Retail	Hammerson Plc. / Value Retail	20.900	16.500	Opened in 2003. Approx. 1,700 parking spaces. The centre was enlarged by approx. 3,300 m ² GLA due in 2017.
Rodengo Saiano (close to Brescia)	FOC	operating	Franciacorta Outlet Village	Multi Outlet Management Italy	Blackstone Group L.P. / European Fashion Centres	32.660	28.000	Opened in October 2003; enlargement by approx. 7,800 m ² is planned; approx. 3,000 parking spaces. In September 2013 the centre was sold by DEGI Deutsche Gesellschaft für Immobilienfonds mbH to Blackstone. In 2017 plans were announced to extend the centre by an additional 5,000 m ² GLA.
Castel Guelfo di Bologna	FOC	operating	Castel Guelfo The Style Outlets	Neinver	Neinver / TIAA-Henderson Real Estate / ING Real Estate	24.500	22.900	Opened in May 2004; approx. 1,970 parking spaces. Centre was taken over by Neinver in June 2008. The centre was sold in 2016 as a part of a package deal from IRUS European Property Fund to Neinver / TH Real Estate.
Castel Romano (close to Rome)	FOC	operating	Castel Romano Designer Outlet	McArthurGlen	McArthurGlen Group / Henderson Global Investors / EOMF	31.200	28.000	Opened in October 2003. Last extension with approx. 7.300 m ² SA was opened in April 2013. Approx. 2,200 parking spaces
Valmontone (close to Rome)	FOC	operating	Valmontone Outlet	Promos S.r.l.	Deutsche Asset & Wealth Management	40.190	34.000	Opened in 2003; approx. 3,500 parking spaces; 157 shops. Located in a tourist area 50 km from downtown Rome. In Valmontone also there is the Rainbow MagicLand amusement park, which opened in 2011.
Bagnolo San Vito (close to Mantova)	FOC	operating	Mantova Outlet Village	Multi Outlet Management Italy	Idea Fimit (MOMA) / Blackstone Real Estate Partners IV	25.070	21.250	Opened in 2003; approx. 3,000 parking spaces; approx. 2.7 million visitors in 2013. The centre was sold in 2014 as part of a package deal from Fashion District Group to Idea Fimit (MOMA) / Blackstone Real Estate Partners IV. With it the management changed from Fashion District to Multi.
Santhia (between Milan and Turin)	FOC	closed	Fashion District Santhia	Fashion District			14.500	Standing vacant. Project built but never opened!
Foiano della Chiana	FOC	operating	Valdichiana Outlet Village	Multi Outlet Management Italy	Gruppo Percassi / Blackstone Real Estate Partners Europe IV	31.000	20.000	Opened in July 2005; approx. 3,500 parking spaces. In 2014 the centre was sold from Aberdeen to Blackstone.



Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m ²	Retail Sales Area (SA) in m ²	Remarks
Molfetta (close to Bari)	FOC	operating	Puglia Outlet Village	Multi Outlet Management Italy	Idea Fimit (MOMA) / Blackstone Real Estate Partners IV	37.920	33.000	Opened in 2005; in construction phase III, the centre was enlarged to approx. 33,000 m ² SA in 2013; approx. 2,500 parking spaces; approx. 2.3 million visitors in 2013. In the outlet centre, there is a Multiplex cinema. At present, besides the OC, plans are underway to also establish a theme park ("Miragica - Terra di Giganti") and hotels
Barberino di Mugello	FOC	operating	McArthurGlen Barberino Designer Outlet	McArthurGlen	McArthurGlen Group / EOMF / Gruppo Fingen	26.710	23.000	Opened in March 2006; approx. 2,600 parking spaces. In 2013, the centre had 3 million visitors. The 2nd building phase opened in March 2014.
Vicolungo (Piemont)	FOC	operating	Vicolungo The Style Outlets	Neinver	Neinver / TIAA-Henderson Real Estate	34.200	31.000	Location between Milan and Turin at the intersection of the A26 / A4. Opened in October 2004; construction phase III with an additional 3,700 m ² opened 2010. 141 shops and 3,450 parking spaces. The centre was sold in 2016 as part of a package deal from IRUS European Fund to Neinver / TH Real Estate.
Aiello del Friuli (Palmanova)	FOC	operating	Palmanova Outlet Village	Multi Outlet Management Italy	Promos Srl / Blackstone	22.000	15.000	Opened in May 2008; approx. 80 shops and 2,500 parking spaces. In 2013, approx. 3 million visitors. Plans are currently underway to extend the centre by an additional 9,000 m ² GLA. The centre was sold in 2015 from Promos Srl to Blackstone Real Estate Partners Europe IV. With it the management changed from Promos to Multi.
Brennero (South Tyrol)	FOC	operating	Outlet Brenner Center	OCB Service GmbH	Outlet Center Brenner GmbH / Invesco	15.500	14.270	Opened on 30.11.2007. Located in the town-center of Brenner, in immediate proximity to the Austrian border and closeby to the most important motorway crossing the alps. In October 2012 an MPPreis-Supermarket was added to the centre. Enlargement in a 3rd building phase opened in autumn 2017. Approx. 1,200 parking spaces.
Sestu (Sardinia)	FOC	operating	Sardinia Outlet Village	Cogest Retail Ltd	Gruppo Policentro S.r.l. / Cogest Italia S.r.l.	29.700	15.000	Opened in April 2006; approx. 3,000 parking spaces. Part of the "La Corte del Sole" shopping centre with a floorspace of approx. 120,000 m ² in total. A hotel and a cinema are integrated in the centre too.
Mondovi (Piemont)	FOC	operating	Mondovicino Outlet Village	Tavolera S.r.l.	Viot Cerea S.r.l. / Tavolera S.r.l. / Gelmetti	18.000	15.000	First construction phase, with approx. 60 shops, opened on 16th April 2008; approx. 24,500 m ² SA are planned in the final enlargement; approx. 4,700 parking spaces



Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m ²	Retail Sales Area (SA) in m ²	Remarks
Sant Oreste (close to Rome)	FOC	under construction	Roma Outlet Village	Arcus Real Estate Srl	Gruppo Percassi / Arcus Real Estate	35.000	30.000	The centre was formerly promoted under the name "Soratte Outlet Shopping". 2,500 parking spaces. Bought by Gruppo Percassi the centre will reopen at the end of 2019 under Arcus Real Estate management.
Villesse (Friaul)	FOC	cancelled	n.s.	Bernardi			n.s.	Up-to-dateness of information uncertain. Project possibly abandoned.
Citta Sant' Angelo	FOC	operating	Citta Sant' Angelo Village	CBRE	Citta Sant Angelo Outlet Village Spa	25.500	20.000	OC opened on 24.09.2009; an enlargement was realized in 2013. Another extension is planned in phase 3. Approx. 4,000 parking spaces
Pescara	FOC	cancelled	Martinsicuro Shopping Outlet	n.s.			20.000	According to the available information, the project has been abandoned again!
Ronchis (close to Udine)	FOC	cancelled	GLI Arsenali Outlet Shopping	Stores Development S.r.l.	GLI Arsenali / Cesi Srl Boldrin Spa		30.000	Project abandoned.
Marcianise (close to Naples)	FOC	operating	McArthurGlen La Reggia Designer Outlet	McArthurGlen	Gruppo Fingen / Gianni Carità e Figli S.r.l. / Studio GM / Espansione Commerciale S.r.l.	26.785	25.000	Project was opened in February 2010. Enlargement took place in construction phase II in October 2011. Approx. 157 shops, approx. 2,500 parking spaces. A solar collector which covers 30% of the centre's energy needs is installed on 2,700 m ² of the roof surfaces. Extension with 5,000 m ² GLA is due to open in 2018.
Noventa di Piave (close to Venice)	FOC	operating	McArthurGlen Noventa di Piave Designer Outlet	McArthurGlen	McArthurGlen Group / Gruppo Spa / Simon Property Group	32.000	23.000	Project opened in September 2008; approx. 3,500 parking spaces. Enlargement by approx. 7,100 m ² GLA in construction phase 3 was opened in March 2012. Since January 2012 the centre has the permission for Sunday opening. In November 2015 construction work for phase 4 started, which added another 6,100 m ² GLA. Opening of phase 4 was in 2016.
Roncade (Treviso)	FOC	cancelled	L'Arsenale Contemporary Outlet	Lefim S.p.A.	Gruppo Basso		18.000	Building was completed years ago; however, the opening was delayed again and again. During the construction phase, the project was marketed under the name "Roncade Outlet Gallery". The attempt to realize an outlet centre there was given up now. The existing building is now supposed to be relaunched as a shopping centre with the themes Art & Design, Fashion, Events and Food and the new name "L'Arsenale Contemporary Shopping".



Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m ²	Retail Sales Area (SA) in m ²	Remarks
Calatabiano (close to Taormina, Sicily)	FOC	cancelled	Naxos Fashion Garden		CMC Ravenna / Larry Smith Italia S.r.l. / Brand Partners Retail Development Srl	28.000	25.000	Building permission and trading license have been obtained in 2009. It is possible to enlarge by approx. 30,000 m ² SA to reach 55.000 m ² SA. The developer was on the search for investors since years. Obviously without any success. As nothing happend since years, it can be assumed that this project was cancelled.
Crespina (close to Pisa)	FOC	cancelled	Pisa Outlet Village	Promos S.r.l.		18.000	15.500	Approx. 2,500 parking spaces; opening was planned for the second half of 2012 but had to be postponed. In the meantime it seems that this project was cancelled.
Melilli (Siracusa)	FOC	closed	Fashion District Melilli Outlet	n.s.	Tecnall S.r.l. / UniCredit	24.000	20.000	1st construction phase opened on 11th November 2010. In a 2nd construction phase, the OC is to be enlarged to approx. 30,000 m ² . Approx. 2,500 parking spaces. Centre was taken over by Promos in April 2011 (former operator / investor was Fashion District). In November 2012 Promos cancelled its cooperation. Some months later, the centre was closed in 2013.
Grisignano (between Vicenza & Padova)	FOC	cancelled	Fashion District Grisignano	Fashion District		30.000	24.000	Approx. 2,500 parking spaces. Opening of the 1st construction phase (approx. 20,000 m ² SA) was planned for end of 2010. Nothing happened yet. Projekt is probably abandoned.
Vicovaro (north-east of Rome)	FOC	early planning phase	Vicovaro Outlet Roma	n.s.	Parsitalia Real Estate S.r.l.		25.000	Located on the A24 motorway; approx. 2,500 parking spaces
Agira (Sicily)	FOC	operating	Sicilia Village Outlet	Arcus Real Estate Srl	Gruppo Percassi / Arcus Real Estate	30.000	25.000	Located at the motorway A19 (Palermo - Catania). Opened on 26.11.2010 with approx. 26,000 m ² GLA. An additional 4,000 m ² GLA was opened in July 2014 in construction phase II. Now, in phase III another 6,000 m ² GLA are scheduled to open in 2018. Approx. 3,000 parking spaces
San Nicola Varco - Eboli (close to Salerno)	FOC	operating	Cilento Village Outlet	Irgenre S.r.l.	Irgenre S.r.l., Banca Intesa / Banco di Napoli e Monte di Paschi di Siena / Promos S.r.l.	24.000	17.000	Located on the A9 Salerno - Reggio Calabria motorway; approx. 3,000 parking spaces. Enlargement to approx. 34,000 m ² GLA is planned in construction phase II. The centre is open Sundays all year round. Construction began November 2010. Centre was opened on 15th December 2012.



Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m ²	Retail Sales Area (SA) in m ²	Remarks
Settimo Torinese (Piemont)	FOC	operating	Torino Outlet Village	Arcus Real Estate Srl	Gruppo Percassi / Arcus Real Estate	19.500	16.500	Located north of the city of Turin between the motorway A4 and the national road SS11. Opening took place at 23rd March 2017. In phase II an additional 10,500 m ² GLA are planned. Approx. 2,500 parking spaces (covered parking in the basement of the centre).
Brugnato (La Spezia)	FOC	operating	Shopinn Brugnato 5 Terre Outlet Village	ROS Retail Outlet Shopping	San Mauro SpA / Gruppo Cariparma / Crédit Agricole / SDA Bocconi MAFED	19.000	16.000	Located at the motorway between Genova and Livorno. Approx. 1,000 parking spaces. Opening took place on 10th April 2014. In summer 2015 the centre management moved from Freeport to ROS Retail Outlet Shopping.
Reggello-Leggio (Firenze)	FOC	closed	Smart Gallery	n.s.	Arcoretail	7.000	6.000	Opened at 19th November 2011 as Fashion Valley, later re-named as Smart Gallery. The centre always had a rather high vacancy rate. It closed doors in October 2015.
Fiumicino (close to Rome)	FOC	uncertain	MID Fiumicino Outlet	n.s.	UNI.ONE Srl / Merlino Progetti / Larry Smith Srl	29.000	24.000	Located on the Rome – Fiumicino motorway. 130 shops. Opening was planned for 2013, but there is no information so far, that construction work has started.
Locate di Triulzi (close to Milan)	FOC	operating	Scalo Milano Outlet & more	Locate District Spa	Lacate District Spa (Lonati Group)	31.400	25.000	Located 15 minutes south of Milan city centre. This project was announced by Promos at the MAPIC 2012. The outlet center is part of a multi-use complex (outlet centre, food village, lifestyle centre) with altogether approx. 60,000 m ² GLA. Approx. 130 stores and approx. 4.000 parking spaces. Building permit was issued at 10th March 2014. Opening took place on 27th October 2016. New development phase planned for 2018 with additional 4.000 m ² GLA.
San Giovanni in Persiceto (close to Bologna)	FOC	cancelled	n.s.	McArthurGlen	Villa Conti Srl / Pirani-Group	20.000	17.000	In September 2013 Investor withdraw from the project due to resistance from regional retailers and - according to available information - limitations in the location factors.
San Pellegrino (north of Bergamo)	FOC	early planning phase	San Pellegrino Outlet	Arcus Real Estate Srl	Gruppo Percassi / Arcus Real Estate	13.000	10.000	Located at the Dalmine exit on the A4 motorway. Approx. 1,500 parking spaces.



Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m ²	Retail Sales Area (SA) in m ²	Remarks
Occhiobello (Venetia)	FOC	operating	DeltaPo Family Destination Outlet	Occhiobello Outlet srl	K-Board e Costruzioni Generali Italiane / GEM Retail	17.745	15.000	Construction work for the "Occhiobello Outlet Village" started in March 2011. But due to the economical crisis there was a lack of demand for outlet space. Opening was delayed again and again. In 2016 the concept was revised and the project renamed to "DeltaPo Family Destination Outlet". The concept was changed to "retailtainment" and the outlet stores will be completed by - among others - a museum, wellness, hotel, fitness, cinema and educational facilities. Opening took place on 12th April 2017. Still, a lot of outlet stores are vacant. In a later phase, additional 12,000 m ² GLA of outlet stores are planned.
Biella (Piemont)	OOA	cancelled	Biella Factory Stores	n.s.	Aossociazione 015 Biella	7.000	5.500	In the city centre of Biella, the first inner city outlet centre in Italy was planned, converting empty shops to outlet stores. The local retail association was actively looking for someone to lease and operate the project, but obviously wasn't successful.
Latvia								
Riga	FOC	uncertain	n.s.	n.s.	BPT / Rohleder Lumby Retail / SJ International / Holder Mathias Architects	8.000	7.000	Redevelopment of the shopping centre "Olimpia". Centre now includes besides some outlet stores, a grocery store, a fitness center and a food court. The concept of the centre is a hybrid between a shopping centre and an outlet centre. Because of that, it doesn't correspond to ecostras' definition of an outlet centre and the status has to be set to uncertain.
Riga	FOC	cancelled	n.s.	n.s.	Colliers		n.s.	An OC was planned on Riga Airport. Opening was planned for autumn 2007, but there have been no signs of the completion of the project to date. Project was possibly abandoned at last.
Lithuania								
Vilnius	FOC	operating	Parkas Outlet Centre	Ogmios	Ogmios	16.500	12.700	Located in north of Vilnius. Opening 2008. Mixture between outlet and off-price centre. 79 outlet shops. Approx. 350 ground-level parking spaces



Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m ²	Retail Sales Area (SA) in m ²	Remarks
Luxembourg								
Roeser (Canton Esch-sur-Alsette)	FOC	cancelled	n.s.	n.s.	Livange Developpement S.A.		28.000	The first outlet-mall of Luxembourg and a shopping centre are to be built next to a new football stadium for 10,000 visitors. Project is compatible with the "sectoral plans" of the State Government. In July 2011, the masterplan for the project was presented by the project developer. Since, the project was dealt with in Parliament in October 2011 and it became clear, that the planned area size will have to be reduced markedly. In addition, in 2012 there were press reports about rumours of bribery in the context of this project. So far no progress was made, so it can be assumed, that this project was cancelled.
Echternach (Canton Echternach)	OOA	advanced planning phase	City Outlet Center Echternach	n.s.	n.s.	10.000	8.500	In the historical city center of Echternach, there is an increasing number of vacancies. Following the example of Bad Münstereifel, the local town council decided to establish a city outlet center. A feasibility study showed that such a concept is sustainable not only because of the good touristic positioning of Echternach but also that there is the possibility for Sunday opening throughout the year. Pre-leasing phase has started.
Netherlands								
Roermond	FOC	operating	McArthurGlen Roermond Designer Outlet	McArthurGlen	McArthurGlen Group / Henderson Global Investors / EOMF / Richardsons Captial LLP / Simon Property Group	46.700	39.000	Opened in November 2001. The OC is open on Sundays all year round. In April 2017 the latest extension opened in construction phase 4 with an additional 11.500 m ² GLA. The centre provides approx. 6.660 parking spaces and employs approx. 3.200 people. At present, an average of approx. 65 % of all visitors come from Germany
Lelystad	FOC	operating	Batavia Stad Fashion Outlet	VIA Outlets	Stable International / VIA Group	31.000	26.000	Opened in 2001. Extended in 2009. The third extension with 45 new units and 5,500 m ² GLA opened in May 2017.
Almelo	FOC	early planning phase	n.s.	n.s.	BAM / Wyckerveste	8.000	7.000	In combination with the construction of a new football arena, a retail complex with a total of 22,000 m ² GLA is planned. Part of this retail complex is a small Outlet Centre. This retail complex is supposed to be necessary to finance the arena.



Location	Type	Status	Name of the Object / Project	Operator	Developer / Investor / other Partners	Gross Leasable Area (GLA) in m ²	Retail Sales Area (SA) in m ²	Remarks
Roosendaal	FOC	operating	McArthurGlen Designer Outlet Rosada	McArthurGlen	Stable International Development B.V. / McMahon Development Group / McArthurGlen	23.700	19.000	Project opened by MDG in November 2006 and then sold to CBRE's fund DRET Masterfund CV; in December 2012 it was sold to Resolution Property. According to the available information, the outlet centre for some years did not show satisfactory business results. As of January 2010, the investor initiated a change of operator from McMahon Development to Stable International. Extension in building phase II opened in May 2016 with an additional 8,000 m ² GLA. The centre was sold in 2017 from Resolution Property to McArthurGlen Group.
Bleizo (southeast of Zoetermeer)	FOC	cancelled	n.s.	Stable International		20.000	17.000	Project was to be built together with a leisure park and an office centre. Another 5,000 m ² GLA was supposed to be added in a further construction phase. In December 2012 the Government of the province of South-Holland decided by a small majority to refuse the building-permit for this project.
Zoetermeer	FOC	cancelled	Holland Outlet Mall	n.s.	Provast	31.000	25.000	In March 2016, the local council decided to do an impact study for a possible outlet centre. After the retreat of the developer the city council decided to stop the planning procedure and to cancel the project in September 2017.
Haarlemmerliede (near Amsterdam)	FOC	under construction	Amsterdam The Style Outlets	Neinver		18.000	15.000	Part of the "Sugar City" multi-use complex (supermarket, hotel, entertainment, offices). The zoning plan was adopted by the municipality in December 2009. Opening is scheduled for 2019.
Assen (Province Drenthe)	FOC	cancelled	OutletTT Assen	n.s.	FOC Assen BV / Revascom / Raymond Coronel	15.000	13.000	Competing project to the Fort Lucas Outlet Groningen (see above). In January 2015 the investor signed a LOI with the city of Assen to develop an outlet centre at a site closeby to the motorway crossing A28 / N33 in the south of the city. The province Drenthe and the city of Assen ordered an impact study. The town council of Assen has already approved the project, the approval of the province government is supposed to follow soon. The first building phase will consist of approx. 15.000 m ² GLA. On 19th October 2017 the town council approved the building permit. In March 2018 the province government decided not to approve an outlet centre in Assen.



Pictures of selected Outlet Centres and Organized Outlet Agglomerations



City Outlet Bad Münstereifel, Bad Münstereifel (D)
City Outlet Bad Münstereifel GmbH



Foxtown Factory Stores, Mendrisio (CH)
Studio Silvio Tarchini



Designer Outlet Sosnowiec, Sosnowiec (PL)
ROS Retail Outlet Shopping



Roppenheim The Style Outlets, Roppenheim (F)
Neinver



Fashion Arena Prague Outlet, Prague (CZ)
VIA Outlets



Designer Outlet Parndorf, Parndorf (A)
McArthurGlen





One Nation Paris, Les Clayes sous Bois (F), Catinvest



Designer Outlet Barberino, Barberino di Mugello (I), McArthurGlen



Designer Outlet Soltau, Soltau (D) ROS Retail Outlet Shopping



Roses Designer Outlet Zagreb, Sveti Kriz Zacetje (HR) Roses Values



Outletcity Metzingen, Metzingen (D) Holy AG





Factory Kraków, Modlniczka (PL)
Neinver



Parndorf Fashion Outlet, Parndorf (A)
Fashion Outlet Group



Closed down: GL Outlet Center, Törökbálint (HU)
GL Outlet



Closed down: Outlet Center Sveta Helena, Donja Zelina (HR)
Zelina Centar D.o.o.



Seemaxx Outlet Center, Radolfzell (D)
Hesta Immobilien GmbH

